

## Allman Professional Consulting Inc.

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### SUMMARY

- Problem-solving and entrepreneurial senior project/program manager with expertise in all aspects of managing projects (risk, communications, plans, budgets, schedules, changes, procurement, etc.).
- PMI Project Management Professional (PMP) and Certified Scrum Master (CSM).
- Ten years of project management experience spanning a broad range of industries.
- Solid resource management, strategic planning, leadership, team building, and mentoring skills.
- Extensive experience utilizing several methodologies (e.g., RUP, Waterfall, Agile/Scrum).
- Experienced managing projects with distributed and offshore teams.
- Excellent communication and presentation skills to management, customers, and team members.

### PROFESSIONAL EXPERIENCE

#### **President and Entrepreneur**, March, 1998 to Current

Allman Professional Consulting, Inc., Walpole, MA.

- Established and operated successful project/program management consulting services firm.
- Directed and delivered SDLC, deployment/upgrade, security, infrastructure, product deployment, data warehouse and marketing platform projects and programs for clients in many industries.
- Architected, designed, and developed the BusinessMsg J2EE/AJAX plug-in IM/IC product.
- Currently conducting market analysis and developing business plan for a GPS-based product.

**Skillset:** Linux, Windows, Rational Rose, UML, JBoss, Weblogic, JDeveloper, Eclipse, NetBeans, Oracle, MySQL, Sybase SQL Anywhere, XSLT, XSLFO, Ant, FOP, Struts, MS Office, OpenOffice, SugarCRM, Courier E-Mail MTA, Joomla, Hibernate, VMware, Bean Scripting Framework, Beanshell, Design Patterns, J2EE Patterns, Perforce, Subversion, AJAX, DHTML, CSS, Java, JSP, JMS, JNDI, EJBs, JDBC, SOAP, JMS, PKI, SSL, Jar Signing, servlets, Python, and PHP.

#### **Consulting Senior Project Manager**, November, 2010 to Current

MultiPlan, Waltham, MA.

- Currently leading and managing multiple projects, including a multi-phased customer service portal project, a web portal authentication and authorization expansion project, various claim processing systems projects and several website update/upgrade projects.
- Successfully delivered the projects in a challenging staff resource environment.
- Managing project scope, schedule, change, risk, resources, and all communications.

**Skillset:** Windows, MS Office, Waterfall, Scrum, MS Project, MS Project Server, MS SQL Server, web services, Java, Bluenog, Jira, HP Quality Center, SharePoint.

#### **Consulting Senior Project Manager**, June, 2010 to October, 2010

New England Biolabs, Ipswich, MA.

- Took over and successfully organized, planned and restarted a website re-implementation project.
- Managed project scope, schedule, resources, communications, and budget.

**Skillset:** Windows, MS Office, Scrum, MS Project, Sitecore CMS, MS .Net Development Tools, MS SQL Server, SharePoint.

#### **Consulting Program Manager**, November, 2009 to April, 2010

MJC Communications, Boston, MA.

- Successfully organized and managed new Marketing Campaign Platform program.
- Introduced, developed and employed PMI standard project plan artifacts and processes.
- Established and managed project scope, schedule, resources, team and management communications, and budget.

**Skillset:** Windows, MS Office, Scrum, MS Project, SalesLogix, web services, MS .Net Development Tools, MS SQL Server, SharePoint.

#### **Consulting Senior Project Manager**, September, 2008 to July, 2009

Harvard Pilgrim Health Care, Quincy, MA.

- Successfully led and managed concurrent enterprise data warehouse (EDW) and business applications projects.
- Managed project scope, schedule, resources, team and management communications, and budget.
- Researched and developed project proposals, including budget and resource forecasts.

- Developed program schedule and resource budget for major infrastructure migration.

**Skillset:** Novell, Linux, Windows, MS Office, Scrum, MS Project, Mercury ITG, Project Reporter, VMware, Lotus Notes, WebEx, PeopleSoft, Oracle, and Teradata.

**Consulting Senior Project Manager**, May, 2007 to September, 2008

Genzyme, Framingham, MA.

- Successfully delivered multi-million dollar infrastructure, product deployment and business application projects.
- Managed all aspects of project scope, schedule, resources, communications, and budget.
- Managed vendor selection process and engagements, including authoring RFPs and SOWs.
- Projects included virtualization, mobile CRM, infrastructure upgrades, datamart migration and enhancement, PMO process development, and virus/patch response process development.

**Skillset:** Linux, Windows, MS Office, MS Project, EVMS, Borland Tempo, VMware, Livelink, Cognos, WebEx, SalesLogix, MS SQL Server, Salesforce.com, Veritas NetBackup, and webMethods.

**Consulting Project Manager**, January, 2007 to April, 2007

Fidelity Investments, Marlboro, MA.

- Directed the Fidelity eBusiness Security Next Generation Architecture Blueprint project.
- Delivered overall security ecosystem architecture framework for the next generation system.

**Skillset:** Windows, MS Project, Mercury ITG, Documentum, MS Office, MS Sharepoint, OpenOffice, and IBM Lotus Sametime.

**Consulting Enterprise Architect**, August, 2006 to December, 2006

First Marblehead, Boston, MA.

- Developed and architected a student loan flexible pricing system for a student loan origination system.
- Compiled requirements and assisted with enterprise architecture strategy.
- Successfully built and demonstrated prototype system utilizing open source software.
- Finalized architecture and design for production system.

**Skillset:** Windows, Linux, Rational Software Architect, UML, Websphere, Oracle, Sybase, Maven, Struts, Design Patterns, J2EE Patterns, Capstone Decision Accelerator, Pega Rules, JBoss Rules, MS Office, MS Sharepoint, OpenOffice, Perforce, Hibernate, Web Services, MQ Broker, Java, JSP, EJB, JMS, JNDI, JDBC, and servlets.

**Senior Architect, Project Manager**, June, 2006 to August, 2006

Virtusa, Westborough, MA.

- Managed and delivered components for new client web portal project.
- Managed both offshore and onshore project team resources.
- Conducted architecture, design, and code reviews.

**Skillset:** Windows, Rational Software Architect, UML, SOA, RUP, Design Patterns, J2EE Patterns, MS Project, Websphere, Websphere Portal, JSR 168 Portlets, WSRP, Rational Application Developer, Oracle, LoadRunner, VMware, MS Office, Design Patterns, J2EE Patterns, StarTeam, Java, JMS, JNDI, JDBC, Web Services, SOAP, SAML, Tivoli, SSL, and HTTPS.

**Consulting J2EE Senior Software Designer**, April, 2006 to June, 2006

First Marblehead, Boston, MA.

- Designed and developed middleware and front-end components for new public student loan website.
- Improved quality and productivity by evaluating and recommending J2EE architecture & design tools.

**Skillset:** Windows, Rational Software Architect, Visual Paradigm, UML, Websphere, Eclipse, Oracle, Maven, Struts, Design and J2EE Patterns, Perforce, Java, JSP, JSF, JMS, JNDI, JDBC, and servlets.

**Director of Technology, Project Manager, and Senior Architect**, October, 2002 to October, 2005

GBA Health Network Systems, Warwick, RI.

- Led architecting and development of cross-platform product security and support services framework.
- Managed development of critical subsystems, including licensing, security, reporting engine, and data replication modules.
- Enhanced efficiency by promoting Microsoft Project and implementing Project Server.
- Directed development of vital installer and upgrader application.
- Contributed to corporate success by playing key role in architecting, designing, and developing Medical Practice Management system.

**Skillset:** Linux, Windows, Rational Rose, UML, RUP, MS Project, MS Project Server, JBoss, Sun One, JBuilder Enterprise, JDeveloper, Eclipse, NetBeans, Sybase SQL Anywhere, MS SQL Server, Optimizit, XSLT, XSLFO, Ant, FOP, Struts, VMware, Bean Scripting Framework, Design and J2EE Patterns, CVS,

Subversion, Perl, Java, J2EE Technologies (JSP, JMS, JNDI, EJBs, etc.) JDBC, PKI , SSL, Jar Signing, HTTPS, JDBC connection pooling, applets, Swing, threads, reflection, and classloaders.

## PREVIOUS EXPERIENCE

**Consulting Lead Software Designer/Developer**, July, 2001 to May, 2002  
American Power Conversion, West Kingston, RI.

**Consulting Senior Architect**, April, 2001 to July, 2001  
Fidelity Investments, Smithfield, RI.

**Consulting Senior Software Designer/Developer**, July, 2000 to February, 2001  
Allaire Corp., Newton, MA.

**Consulting Lead Software Engineer**, August, 1999 to July, 2000  
Enron Broadband, Houston, TX.

**Adjunct Faculty**, November, 1997 to May, 2000  
University of Houston Clear Lake, Houston, TX.

**Consulting Lead Engineer**, March, 1998 to September, 1999  
Raytheon, Houston, TX.

**Consulting Senior Engineer**, March, 1998 to September, 2000  
The Boeing Company, Houston, TX.

**Senior Software Engineer/Physicist**, August, 1995 to March, 1998  
The Boeing Company/McDonnell Douglas Aerospace, Houston, TX.

**Space Shuttle Senior Software Engineer**, March, 1989 to August, 1995  
Rockwell Space Operations Company, Houston, TX.

## EDUCATION

**MS/PhD, Physics (Candidate)**, 1991-1996. University of Houston, Houston, TX.

**MS, Physics**, 1991. University of Houston Clear Lake, Houston, TX. GPA 3.975/4.00.

**BS, Business Computer Science**, 1980. Robert Morris College, Coraopolis, PA. GPA 3.33/4.00.

## PROFESSIONAL TRAINING AND ACTIVITIES

**Certified Scrum Master (CSM)**, September, 2009. BigVisible training/certification class, Boston, MA.

**Graduate Certificate in Entrepreneurship**, School of Management, September, 2007-April, 2010.  
Boston University, Boston, MA.

**First Vice-President**, 2010-2011. Ocean State PMI Chapter, Providence, MA.

**Vice-President of Information Technology**, 2008-2009. Ocean State PMI Chapter, Providence, MA.

**Project Management Institute PM Certificate**, 2004. Bryant College, Smithfield, RI.

**Certificate in Effective Speaking and Human Relations**, 1981. Dale Carnegie, Pittsburgh, PA.

## PUBLICATIONS

**Running Projects Like Startups**, Project Management Institute Chapter Meetings, 2011 and 2012.

**How Project Management Adds Value**, Project Management Institute Chapter Meetings, 2009.

**Project Management Challenges in the Space Shuttle Flight Design Program**, Project Management Institute Chapter Meetings, 2008.

**Modern Astrodynamics**, Textbook co-authored with Victor R. Bond, Princeton University Press, 1996.

**Parallel Distributed Processing on the Flight Analysis and Design System**, AIAA Houston Section Technical Symposium, 1995.

**Introduction to the C Programming Language**, Textbook written for training at Rockwell, 1994.

**Sequential Simplex Optimization**, NASA/Rockwell Engineering Review Board, 1995.

**Multi-Stage Monte Carlo Optimization**, NASA/Rockwell Engineering Review Board, 1995.

**Determination of the Performance Optimum Orbital Inclination for Space Shuttle Program Space Station Freedom Support Missions**, AIAA Houston Section Technical Symposium, 1992.